

March 9<sup>th</sup>, 2011

To Whom It May Concern:

This is a letter of my sincere recommendation for Mr. Jaya Nair. He has given immense and capable help to the installation of creative scenery to my largest attraction in the DreamWorks land of the RWS Universal Studios Sentosa.

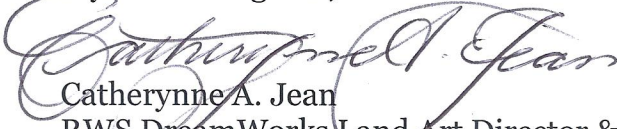
Jaya is a calm and organized person who is a natural leader of installation crews. He quickly assesses the skills of the workers and guides them in what they need to do.

He has a wide knowledge of products and construction techniques and was able to come up with creative solutions to the needs of our theme park show installation. Because an attraction is filled with out of the ordinary construction challenges, Jaya was invaluable help to keep the nuances of the scenery as he oversaw the installation.

In the Madagascar Crate Adventure ride (MCA), we had special needs in the way of FRP rockwork, special custom faux foliage installation, and hiding and dressing out supports so as to disappear under the show light conditions.

All this and he was always positive, patient, and respectful to all. He commanded the crew's respect with ease. It is my belief that Jaya would be a great asset to any installation project – and especially one with creative needs.

My sincere regards,



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